South Hams Salcombe Harbour Board



Title:	Agenda		
Date:	Monday, 22nd June, 2020		
Time:	1.30 pm		
Venue:	Via Skype		
Full Members:	Chairman Cllr Brazil Vice Chairman Mr H Marriage		
	Members: Ms A Jones Mr M Mackley Cllr Foss Mr I Stewart Mr M Taylor Mr C Plant		
Interests – Declaration and Restriction on Participation:	Members are reminded of their responsibility to declare any disclosable pecuniary interest not entered in the Authority's register or local non pecuniary interest which they have in any item of business on the agenda (subject to the exception for sensitive information) and to leave the meeting prior to discussion and voting on an item in which they have a disclosable pecuniary interest.		
Committee administrator:	Democratic.Services@swdevon.gov.uk		

1. Apologies for Absence

2. Minutes 1 - 6

to approve as a correct record and authorise the Chairman to sign the minutes of the meeting of the Board held on 27 January 2020;

3. Urgent Business

brought forward at the discretion of the Chairman

4. Division of Agenda

to consider whether the discussion of any item of business is likely to lead to the disclosure of exempt information

5. Code of Conduct Dispensations

Deputy Monitoring Officer to consider the granting of dispensations for the 2020/21 Municipal Year;

6. Declarations of Interest

Members are invited to declare any personal or disclosable pecuniary interests, including the nature and extent of such interests, they may have in any items to be considered at this meeting;

7. Public Question Time

a period of up to 15 minutes is available to deal with questions from the public. In order to be answered at the meeting, questions should be submitted by email to Democratic.Services@swdevon.gov.uk by **Noon** on **Friday 19 June 2020**;

8. Feedback from Harbour Community Forums

to receive verbal reports from Board Members who attend the Harbour Community Forums on behalf of the Board

9. 2019/20 Year End Financial Report

7 - 18

10. Exclusion of Public and Press

 to consider the following resolution to exclude the public and press:-

"That in accordance with Section 100(A)(4) of the Local Government Act 1972, the public and press be excluded from the meeting during consideration of the following items of business in order to avoid the likely disclosure to them of exempt information as defined in paragraph 3 of Part 1 of Schedule 12A to the Act";

11. Salcombe Project Update

19 - 36



Salc Harb 27.1.20

MINUTES OF THE MEETING OF

THE SALCOMBE HARBOUR BOARD

HELD AT CLIFF HOUSE, SALCOMBE ON MONDAY, 27 JANUARY 2020

	Members in attendance				
	* Denotes attendance ø Denotes apology for absence				
*	Cllr J Brazil (Chairman)	*	Ms A Jones		
*	Cllr D Brown	Ø	Mr M Mackley		
Ø	Cllr R J Foss	* Mr H Marriage (Vice-Chairman)			
*	Cllr M Long	*	Mr C Plant		
	_	*	Mr I Stewart		
		Ø	Mr M Taylor		

Also in attendance:

Cllr J A Pearce (representing the lead Executive Member)

Item No	Minute Ref No below refers	Officers in attendance and participating
All		Strategic Director – Place and Enterprise; Salcombe
agenda		Harbour Master; Finance Head of Practice; Senior
items		Specialist – Democratic Services; Assets Specialist;
		and Estuaries Officer

SH.20/19 **MINUTES**

The minutes of the meeting of the Salcombe Harbour Board held on 16 September 2019 were confirmed as a correct record and signed by the Chairman.

SH.21/19 **DECLARATIONS OF INTEREST**

Members were invited to declare any interests in the items of business to be considered during the course of the meeting, and the following were made:

Ms Jones, Mr Marriage, Mr Plant and Mr Stewart each declared a disclosable pecuniary interest in all related agenda items by virtue of paying harbour dues to the Council. As a result of the Deputy Monitoring Officer granting each Board Member a dispensation, they were all able to take part in the debate and vote on any related matters (Minute SH.3/19 refers).

SH.22/19 PUBLIC QUESTION TIME

It was noted that one member of the public was in attendance in accordance with the Public Question Time Procedure Rules:

Mr Nigel Green (Kingsbridge Estuary Boat Club)

Mr Green informed the Board that he was a Committee member of the Boat Club and emphasised the importance of a good working relationship between the Club and the Harbour Authority. In expanding upon the point, Mr Green invited Board Members to attend the next meeting of the Boat Club.

SH.23/19 FEEDBACK FROM HARBOUR COMMUNITY FORUMS

The Board received verbal update reports from those Members who attended the Harbour Community Forums. The updates were given as follows:

Salcombe Kingsbridge Estuary Conservation Forum (SKECF)

Whilst he had been unable to attend the last SKECF meeting, the representative informed that the next meeting was scheduled to be held at Kingsbridge Community College on 24 March 2020.

At this point, the Chairman invited the Estuaries Officer to provide an update to the Board. In so doing, reference was made to:

- the identification of a new seagrass bed at Snapes Point;
- a project that was being undertaken by the University of Exeter on Harmful Algal Blooms (otherwise known as 'red tides');
- the added focus and emphasis being placed on Climate Change prevention; and
- water quality issues. The Board was reminded that, in the event of Members becoming aware of any issues related to water quality, then they should contact the Environment Agency.

South Devon & Channel Shellfishermen

The representative highlighted in their update that the Fish Quay had been recently tidied and all on-site businesses were working well together.

In addition, the on-site CCTV had now been replaced and virtually all of the recent freezer issues had been resolved. On this point, the Harbour Master informed that the final outstanding freezer issues were due to be resolved on Wednesday, 29 January 2020.

The representative hoped that the now established quarterly Shellfishermen meetings would be well received and well attended.

The Board reiterated the disappointment expressed by the representative that the application to the Maritime Management Organisation for funding towards the purchase of Personal Flotation Devices had been unsuccessful.

Kingsbridge and Salcombe Marine Business Forum

The representative informed that a request had been received from a local boat seller asking that 'for sale' signs be able to be displayed on boats in the harbour. Following a brief discussion, it was acknowledged that this would be in contradiction to the Board's Policy and Members therefore requested that the Harbour Master contact the Duchy of Cornwall. In addition, the Board also requested that an update on this matter be presented to the next scheduled Board meeting for formal consideration.

Kingsbridge Estuary Boat Club (KEBC)

The representative did not provide an update to this Board meeting but did highlight that the Club was maintaining good working relationships with the Harbour Master.

East Portlemouth

The representative informed that he would provide an update to the Parish Council on the information that had been disseminated earlier in the meeting from the Estuaries Officer.

SH.24/19 ASSETS VERBAL UPDATE: HARBOUR OFFICE PROJECT

At the invitation of the Chairman, the Director for Place and Enterprise provided an update on the Harbour Office Project. In extending his unreserved apologies to the Board, he advised that an issue had recently arisen with regard to discharging covenants on the land that had caused the project to be halted.

In the ensuing discussion, the following points were raised:-

- (a) It was confirmed that the showers would be in operation for the summer period and it was anticipated that the water pressure would be improved;
- (b) The Harbour Master gave an assurance that one of the primary objectives was to improve the public realm in that area;
- (c) In recognising that the timeframe for the project to be undertaken this year had now been missed, a number of Members wished to express their disappointment and hoped that the project could still go ahead in twelve months' time:
- (d) It was clarified to the Board that the costs that had already been incurred (approximately 10% of the total project costs) would be charged to the Council and not the Harbour Authority. Furthermore, a Member wished to emphasise that the reputational damage caused should be directed to the Council and not the Harbour Authority;
- (e) The Board strongly requested that the Harbour Office be restored and back in operation as soon as was practically possible;
- (f) The Director for Place and Enterprise committed to providing regular project updates to Board Members.

SH.25/19 REVENUE BUDGET MONITORING 2019/20

Consideration was given to a report that updated the Board on income and expenditure variations against the approved Budget. In addition, the report forecasted the year end position.

During the ensuing discussion, reference was made to:-

- (a) the revenue budget position. A number of Members commended the budget position and thanked officers for their hard work in achieving a surplus;
- (b) credit card handling charges. In reply to a question, officers recognised that, whilst the variance was high, the contract had been recently re-negotiated and were therefore confident that the charges would be less in the future. The Chairman advised that, in the event of charges continuing to be high, he would request that the matter would be considered by the Council's Audit Committee;
- (c) Security Patrol Fees. The Board noted that the Harbour Master had recently met with the Council's Procurement Officer with regard to the future of the Security Patrol Contract. It was intended that an options report on the future of the Security Patrol service would be presented to a future Board meeting;
- (d) recharges between the Harbour and the Council. A Member highlighted the need for transparency and officers confirmed that a breakdown of Harbour recharges between the Council and the Harbour would be included in the annual budget outturn report.

It was then:

RESOLVED

That the forecast income and expenditure variations and the overall projected underspend of £25,700 for the 2019/20 Financial Year be noted.

SH.26/19 HARBOUR MASTER'S REPORT

Members considered a report that provided an update on a number of recent issues that had affected the Harbour. In particular, the report provided an update on: service performance; major projects; and any other issues that impacted upon the Harbour.

During discussion, reference was made to:-

(a) the Moorings Policy: Council Tax versus Business Rates. By way of an update, the Harbour Master advised that there had been positive feedback in response to the new Policy. In thanking officers, Board Members felt that this feedback demonstrated the advantage of adopting a clear and prambiguous Policy;

- (b) the Incident Management Exercise. The Harbour Master extended an open invitation to all Board Members if they wished to attend the Exercise that was due to be held on 5 February 2020;
- (c) the current procurement topics. For each of the topics, the Harbour Master informed that:
 - Deepwater Mooring Diving the procurement exercise was about to commence;
 - 12 tonne Sublift the Board noted that, due to the limited potential suppliers, this topic had been exempted from standard procurement legislation. It was anticipated that there would be a six month build time for the new piece of equipment and it was confirmed that there was a re-sale value to the existing machinery;
 - Security an Options report was to be presented to a future Board meeting;
 - Dredging surveyors had been engaged and the surveying works had commenced in the Harbour before the results were compared with previous years; and
 - Harbour Moorings Barge whilst the Barge was still undertaking its duties, the need to replace it was becoming imminent. As a result, the Board noted that this matter would also be subject to a future report to the Board;
- (d) the merits of adding a performance measure about water quality. The Harbour Master recognised the importance of water quality and was considering whether or not a performance measure should be added to the current list of indicators.

It was then:

RESOLVED

That the contents of the Harbour Master's report be noted and approved.

(Meeting commenced at 2.30 pm and concluded at 3.55 pm)	
	Chairman



Agenda Item 9

Report to: Salcombe Harbour Board

Date: **22 June 2020**

Title: 2019/2020 Year End Financial Report

Portfolio Area: Salcombe Harbour

Wards Affected: All

Urgent Decision: N Approval and N

clearance obtained:

Date next steps can be taken:

Authors: Pauline Henstock Roles: Head of Finance Practice

Cameron Sims- Harbour Master

Stirling

Contact: Tel. 01803 861377 pauline.henstock@swdevon.gov.uk

Tel. 01548 843791 cameron.sims-

stirling@swdevon.gov.uk

Recommendations:

1. That the Board **notes** the income and expenditure variations for the 2019/20 financial year, **notes** the overall trading surplus of £49,233 and **resolves** to allocate this surplus to the Harbour's General Reserve fund.

1. Executive summary

1.1 This report advises Members of the Harbour's final trading position in 2019/20 together with brief details of the main variations from the original budget. A summary of harbour reserves is also provided.

2. Background

2.1 The Harbour budget is agreed annually in September by the Harbour Board and subsequently approved by Full Council. Budgeted revenue expenditure for 2019/20 was set at £1,160,200 and fees and charges were set to balance the budget.

3. Outcomes/outputs

- 3.1 The Harbour's trading accounts have now been finalised, pending external audit certification during the summer. A trading surplus of £49,233 has been achieved for 2019/20. This surplus equates to 4.2% of the budgeted turnover.
- 3.2 Inevitably circumstances that arise throughout the year often differ from the budgeted position, giving rise to financial variations. However, the overall impact is mitigated by continuous monitoring and timely decision making where corrective action is required. Appendix 1 shows how the surplus of £49,233 has been achieved. Variations from budget are shown in the table below together with supporting notes to explain the significant movements:

	Budgeted expenditure /(income) £	Variations £	Variations %	£	
APPROVED NET BUDGET	_	_	-	-	
Reductions in expenditure / additional income					
Mooring hire income	(484,000)	(24,260)	(5.0%)		Α
Pontoon income	(175,500)	(8,132)	(4.6%)		В
Harbour dues	(304,900)	(7,642)	(2.5%)		С
Equipment	14,600	(5,811)	(39.8%)		D
Water taxi income	(36,000)	(4,126)	(11.5%)		Е
Employees	442,100	(3,628)	(0.8%)		F
Printing & stationery	9,300	(2,889)	(31.1%)		G
Utility charges	23,600	(2,536)	(10.7%)		Н
Other minor variances		(1,176)	-		
Sub total of variations				(60,200)	
Increases in expenditure/ reductions in income					
Rents	145,900	6,025	4.1%		I
Moorings	71,000	4,942	7.0%		J
Sub total of variations				10,967	
2019/20 SURPLUS				(49,233)	

Notes

- A. **Mooring hire income** Income from resident facility hire has increased, partly supported by the redevelopment and improvement of commercial pontoon berths on the Dentridge and in the East Bag. The good summer weather has bolstered visitor usage of both our deep water facilities (including long term visiting yachts from sea basing themselves here during the season) and our foreshore moorings (visiting craft trailered into the harbour looking to remain afloat during their holiday), creating additional income of £24,260 for 2019/20. Summer usage of the town landing visitor facility on Whitestrand was consistent and despite the poor winter weather a couple of longer term visiting craft berthed here to maintain what would have otherwise been a shortfall.
- B. **Pontoon income** Whitestrand and its remote pontoon have continued to be a popular facility during July and August (after a successful redevelopment the winter before) due to both good weather and good management by our seasonal staff, producing the majority of additional income from shoreside pontoons. The reallocation of Shadycombe Creek Pontoon berths has also generated an increase in income due to contractors paying a higher charge for commercial usage.
- C. **Harbour dues** The £7,642 additional income generated here is equally split between dues from visiting vessels from sea and resident vessels (including those visiting from land). This represents a larger number of boats residing in our harbour during good weather, supported by a more engaged and better managed workforce to ensure craft arriving in Salcombe are correctly charged.
- D. **Equipment** The underspend of £5,811 mainly relates to a reduction in ICT expenditure.
- E. **Water taxi income** The harbour taxi continues to provide a popular and essential facility to boat users in the lower reaches of the harbour, helping reduce reliance upon tenders and the need to berth them, supported by professional and efficient staff who improve year after year. This has led to additional income for 2019/20 of £4,126.
- F. **Employees** The retirement of an Assistant Harbour Master, the resulting promotion/handover of a Moorings Officer, backfilled by a new Moorings Officer and seasonal staff, led to a slight increase in employee spending, required to maintain our level and quality of service. However, this cost is mainly offset by an increased recharge from the Harbour to the District Council to reflect the time spent on Dartmouth Lower Ferry during 2019/20 which equates to £18,300. This recharge has been built into the 2020/21 budget.

- G. **Printing and Stationery** A saving of £2,889 is split between reduced spending on printing/stationery and a further saving by again using the District Council's internal design department.
- H. **Utility Charges** the underspend of £2,536 is due to credit notes received for gas in 2019/20.
- I. **Rents -** Based on the additional mooring hire and pontoons income generated in 2019/20 the harbour has seen an increase in rent payable of just over £6,000. Total rent payable to the Duchy in 2019/20 is £125,110.
- J. **Moorings** Spending on chain and shackles was reduced, as expected from previous years stocking, however costs relating to landings and pontoons have increased, particularly from new bridge decking and upgraded fendering. The cost of the standard deepwater dive team has also increased. A separate £2,025 was spent on a one-off recovery, inspection and redeployment of VH4 by a visiting survey vessel, which both provides peace of mind and valuable information on the condition of the entirety of our largest mooring, that SHA cannot facilitate internally or by divers alone.

4. Options available and consideration of risk

4.1 Although no changes are anticipated, the figures contained within this report have not yet been externally audited.

5. Reserves and Loans

5.1 An analysis of each of the Harbour reserves is shown in Appendix 2. This identifies all items funded from reserves during 2019/20 and contributions made to the reserves. In addition Appendix 2 contains a summary of the loans position with South Hams District Council (SHDC) as at 31 March 2020. There is just one loan outstanding as at 31 March 2020 following the final repayment of the Batson Pontoons loan of £114,000 in 2019/20, which was funded from the Pontoons Reserve.

6. Payments between Salcombe Harbour and SHDC

6.1 To aid transparency an analysis of the payments between Salcombe Harbour and the District Council is shown in Appendix 3. This compares the budgeted amounts and the actual payments for 2019/20. The main variance relates to the recharge from the Harbour to Dartmouth Lower Ferry (£18,300) to reflect the time spent on the Ferry in 2019/20. This recharge has been built into the 2020/21 budget.

7. Proposed Way Forward

- 7.1 The accounts are being formally audited during the summer.
- 7.2 Due to the financial impact of the COVID-19 pandemic regular budget monitoring reports will be brought to the Board. In addition the Harbour's current financial position and ways to address the potential income shortfall in 2020/21 will be considered at a Harbour Workshop immediately following this Board meeting.
- 7.3 The 2021/22 budget will be proposed to the Board in September.

8. Implications

	Ι	I	
Implications	Relevant to proposals Y/N	Details and proposed measures to address	
Legal/Governance	Υ	The Statutory Powers that apply to this report are Section 151 Local Government Act 1972 Section 21 (12), Local Government Act 2003 and the Accounts and Audit (England) Regulations 2015.	
Financial	Υ	The financial implications to this report are that a surplus of £49,233 was generated in 2019/20. This will be transferred to the General Reserve. This surplus equates to 4.2% of the budgeted turnover.	
Risk	Y	Public Accountability – the accounts have been drawn up in strict accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2019/20 which is recognised by statute as representing proper accounting practice. Resource Planning – the Harbour takes into account any significant issues when developing its 5 year	
		Business Plan and when reviewing its fees and charges.	
Supporting Corporate Strategy		Salcombe Harbour is part of the 'Enterprise Theme', creating places for enterprise to thrive and business to grow, contributing to the marine and tourism economy.	
Climate Change – Carbon / Biodiversity Impact		None directly arising from this report.	
Comprehensive Imp	Comprehensive Impact Assessment Implications		
Equality and Diversity	N	None directly arising from this report.	
Safeguarding	N	None directly arising from this report.	

Community Safety,	N	None directly arising from this report.
Crime and		
Disorder		
Health, Safety and	N	None directly arising from this report.
Wellbeing		
Other implications	N	None directly arising from this report.

Supporting Information

Appendix 1 – Salcombe Harbour Outturn 2019/20

Appendix 2 – Harbour Balances and Loans Outstanding 2019/20

Appendix 3 – Payments between Salcombe Harbour and SHDC in 2019/20

Background Papers: None

Approval and clearance of report

Process checklist	Completed
Portfolio Holder briefed	Yes
SLT Rep briefed	Yes
Relevant Exec Director sign off (draft)	Yes
Data protection issues considered	Yes
If exempt information, public (part 1) report	N/A
also drafted. (Committee/Scrutiny)	

Actual 2017/2018	Actual 2018/2019		Budget 2019/2020 (At outturn prices)	Actual 2019/2020	Variance Actual to Budget
£	£		£	£	£
		Employees:-			()
398,285	405,603	Harbour	442,100	438,472	(3,628)
		Premises-Related Expenditure:-			
22,192	21,454	General Repairs and Maintenance	26,500	25,126	(1,374)
63,991	65,407	Security Patrol	65,000	66,625	1,625
70,015	85,154	Moorings	71,000	75,942	4,942
721	730	Insurances	1,000	869	(131)
22,816	24,839	Utility Charges	23,600	21,064	(2,536)
141,467	140,153	Rents	145,900	151,925	6,025
8,835	9,802	Refuse Collection /Cleaning	12,000	12,566	566
330,037	347,539		345,000	354,117	9,117
		Supplies and Services:-			
15,633	8,348	Equipment	14,600	8,789	(5,811)
10,082	11,829	Printing, Stationery and Advertising	9,300	6,411	(2,889)
9,203	5,728	Communications (Radios, Telephones, Postage etc.)	6,800	5,395	(1,405)
2,372	3,838	Protective Clothing	4,500	3,975	(525)
18,281	20,171	Payment Card Processing Fees	18,000	15,684	(2,316)
23,871	24,565	Miscellaneous	24,800	26,138	1,338
79,442	74,479		78,000	66,392	(11,608)
48,307	45,829	Transport-Related Expenses (Launches etc.)	51,000	52,133	1,133
43,800	44,100	Central Support Services	45,000	45,000	0
34,000	40,000	Contribution to Renewals Reserve	34,000	34,000	0
61,500	50,000	Contribution to Pontoon Reserve	61,500	61,500	0
58,000	58,000	Contribution to Marine Infrastructure Reserve	58,000	58,000	0
1,893	3,446	New Projects Funded From Revenue	5,000	5,785	785
69,480	17,036	Revenue Items Being Met From Reserves	28,000	24,867	(3,133)
13,100	19,500	Capital Charges (Net)	12,600	12,800	200
1,137,844	1,105,532	TOTAL EXPENDITURE	1,160,200	1,153,066	(7,134)
(285,733)	(306,707)	Harbour Dues	(304,900)	(312,542)	(7,642)
(479,333)	(450,013)	Mooring Hire	(484,000)	(508,260)	(24,260)
(167,730)	(175,348)	Small Boat Pontoon Systems	(175,500)	(183,632)	(8,132)
(36,703)	(40,511)	Water Taxi Service	(36,000)	(40,126)	(4,126)
(22,375)	(22,283)	Mooring Licences	(23,700)	(23,025)	675
(69,514)	(67,151)	Security Patrol Fees	(69,200)	(68,509)	691
(40,160)	(45,782)	Miscellaneous	(37,800)	(39,638)	(1,838)
(69,480)	(17,036)	Contribution from Reserves	(28,000)	(24,867)	3,133
(600)	(17,030)	Interest	(1,100)	(1,700)	(600)
(1,171,628)	(1,126,031)	TOTAL INCOME	(1,160,200)	(1,202,299)	(42,099)
(33,784)	(20,499)	Page 13 (surplus) / shortfall on trading activities	0	(49,233)	(49,233)



Pontoons Reserve	
	£
Balance as at 1st April 2019	212,666
ADD	
Contribution 2019/2020	61,500
Interest 0.73%	1,400_
	275,566
Less expenditure:	
Final repayment of Batson Pontoons loan	(114,000)
Balance as at 31st March 2020	161,566

Remewals Reserve വ (C	£
Bannce as at 1st April 2019	117,351
AD D	
Contribution 2019/2020	34,000
Interest 0.73%	900
	152,251
Less expenditure:	
Volvo D-255 engine	(7,585)
Workboat	(2,500)
70hp Workboat outboard engine	(5,782)
Balance as at 31st March 2020	136.384

Total Reserves Balances as at 1 April 2019	£493,752
Total Reserves Balances as at 31 March 2020	£488,301

General (Revenue Account) Reserve						
	£					
Balance as at 1st April 2019	163,735					
ADD						
Surplus 2019/20	49,233					
	212,968					
Less expenditure:						
Website	(4,000)					
Crane(LOLER compliance to be completed in 20/21)	(13,617)					
Contribution to Public Conveniences	(5,000)					
Balance as at 31st March 2020	190,351					

A summary of loans outstanding w	vith SHDC
	Pontoons
	Project
Start date	1.10.18
Repayment period	25 years
Maturity date	30.9.43
Original advance	£230,000
Interest rate	2.73%
Annual repayment	
Interest	£3,600
Principal	£9,200
Total	£12,800
Total repayment due	£320,000
Total outstanding 31.3.2020	£300,800

This page is intentionally left blank

Net amount payable to SHDC

Payments between Salcombe Harbour and South Hams District Council

2019/20	Budget	Actual	Variance	Notes
	£	£	£	
Amounts chargeable to SHDC				
Harbour salary recharges (e.g. car parks, beach & water safety)	(85,500)	(105,100)	(19,600)	Dartmouth Ferry £18,300
Contribution to the Security Patrol & Waste Collection	(4,800)	(4,800)	0	
Interest payable	(1,100)	(1,700)	(600)	
	(91,400)	(111,600)	(20,200)	
Amounts payable to SHDC				
Contribution to the Marine Infrastucture reserve (an SHDC earmarked reserve)	58,000	58,000	0	
Officer time recharges (e.g. Finance, HR, Legal, Assets Committee support)	45,000	45,000	0	
Rent for Workshop and Office	26,800	26,815	15	
Business Rates	14,400	14,239	(161)	
Loan repayments	12,600	12,800	200	
Trade Waste Collection	6,000	6,283	283	
Chairman - Harbour Board	2,700	2,627	(73)	
	165,500	165,764	264	

74,100

54,164

(19,936)

APPENDIX 3

This page is intentionally left blank

Agenda Item 11

Document is Restricted

